This statement acknowledges the traditional, ancestral, unceded territory of the Pamunkey nation on which we will be learning and working throughout our time at the University of Richmond. It is important to acknowledge this land because of a legacy of silence and exploitation of indigenous peoples on the part of the United States and US Institutions, and it is our responsibility to help mitigate that history here and around the world where indigenous peoples are oppressed.

Dr. Kristin M.S. Bezio
kbezio@richmond.edu
Office: Jepson Hall 135
Sign up for a meeting/chat with Dr. Bezio at https://10to8.com/book/qxkxch-free/
(Meetings can be requested either in-person or via Zoom)
Office Phone: 804-287-6045

Course Description
The goal of this course is to help students develop critical thinking skills and provide an introduction to methods of research inquiry. In a society inundated with information from modern media – television, radio, movies, news, and the internet – it is crucial that we as responsible citizens be able to distinguish the good information from the bad, the truth from falsehood. Leaders are frequently required to make judgments about topics and in situations they know little about – critical thinking skills help them to assess what information they have in order to make good judgments about people, information, and ideas. It is also important for us – whether we are leaders, followers, or both – to be able to view the information and opinions with which we are presented from multiple standpoints, and to be able to assess and judge what we see and hear in context and with regard to our own ethics and mores. As members of a university, national, and global community, it is our responsibility to question not only what appears in the media, but the ideals and ideologies we already hold; as critical thinkers, it is important for us to bring these critical skills to bear not only in our examination of leadership and on the leaders we have chosen to follow, but also in our efforts to maintain life-long learning.
### Course Objectives
In this course, students will learn the following skills:

- How to critically read, listen, and observe
- How to evaluate information and locate bias
- How to analyze arguments and systems
- How to anticipate problems and counterarguments
- How to construct an analytical and well-researched argument in writing and in speech
- How to reflect on their own views and biases

### Required Texts
There are no *books* required for this course. Instead, you will be given access to a variety of articles and chapters through Perusall on BlackBoard. (BlackBoard will link directly to Perusall, where you can read and comment on (highlight, etc.) each reading. Students are encouraged to use Perusall’s commenting feature to ask questions and make discussion points (see “Discussions” below).

**Content Warning**: In the second half of the semester, some of the materials for this course may discuss potentially traumatic events: abuse, violence, sexual assault, racism, homophobia, and sexism. Some works may be historically dated and contain offensive materials, while others use difficult content to make specific arguments. If you are concerned about course materials, please feel free to contact Dr. Bezio via email or Slack (or make an appointment).

### Required Technology
Slack (Slack is free to use) [https://join.slack.com/t/ldst250bezio/shared_invite/zt-1lxkg6ohv-NGcpqtle71Eyiv~53t6KBw](https://join.slack.com/t/ldst250bezio/shared_invite/zt-1lxkg6ohv-NGcpqtle71Eyiv~53t6KBw)

Students will be able to use Slack as a mode of gaining participation, but it will also be the principal platform for the class Reacting Game and general class communication. Students should make sure to make their name (not a username) visible in our Slack channel so they can easily be identified. (Students who wish to use an email *other* than their Richmond email will need to ask Dr. Bezio for a specific invite.)

### Accessibility
Students who need to use screen readers can request Word versions of all assignments (and the syllabus/course schedule) from Dr. Bezio. Students who need transcripts for audio files (podcasts) can requests transcripts from Dr. Bezio. Students who record lectures *may not* distribute them or post them (per UR policy). Any students who have exam or assignment accommodations should send their DANs to Dr. Bezio as soon as possible.

All our exams will be administered via BlackBoard. Students needing extra time must get their DAN in to Dr. Bezio, and that time will be built into the “timing” function using BlackBoard. Students in need of a distraction-free environment who do not have access to one at “home” should contact either Disability Services or Michele Bedsaul (mbedsaul@richmond.edu) in Jepson.

Students who are concerned that they may *need* accommodations (either temporary or long-term) are encouraged to contact Student Disability Services (contact information at the end of the syllabus packet, on page 7 and page 9).
Class Participation (10%)
All students are expected to contribute to class discussions. Frequent absences will impact a student’s ability to participate in discussion, but absences will not specifically count against a student’s grade. If students are uncomfortable participating out loud during class discussions for any reason, they have the following additional options:

- sending a 300+ word response to the day’s discussion to Dr. Bezio before 11.59pm on the day of the discussion in exchange for participation credit (via email or Slack private message).
- engaging in discussion of the course materials (or topics related to course materials) with other students on Slack in the #participation-chat thread.

Participation is straightforward—an “instance” of participation, whether on Slack, via email, on BlackBoard, or in class, should move the conversation about the class materials or topics forward, whether in the form of comments or questions. Each “instance” earns a point. (Longer written responses, such as the 300+ word email, may earn more than one point.) On average, each class day is worth 3-4 points.

Homework Assignments & Quizzes (10%)
There will be periodic short assignments to accompany the daily readings which ask students to fill out “quizzes” online or to diagram arguments as preparation for class discussion. These are mostly loaded in the front half of the semester. When we transition to content-based readings, the “Discussions” section (below) becomes more relevant.

Discussions (10%)
Discussions are tied to the specific assignments for the day when the readings are on content rather than argument structure, and can be earned four ways, for a total of 8 points per day. (Students can choose all one type, mix and match, etc., but can only earn 8 points per day.)

- Providing commentary (1 point for every thoughtful comment) on Perusall when there is an assigned reading.
- Posting a 200+ word response on Slack in the #discussions thread on something relevant to the day’s materials (for up to 3 points).
- Commenting on at least five other posts (if possible) in the #discussions thread (for five points).
- Contributing orally (and meaningfully) in class more than 4 times (the first four go toward participation), for 1 point for each instance.

Research Project (40%)
There will be a long research project in this course which will contain several short papers, and will culminate in one longer paper OR creative project. All papers and assignments are expected to be the students’ original work and follow the guidelines of the Honor Code. Papers should contain correct, formal language and a complete works consulted bibliography. Papers should be turned in on BlackBoard (papers must be received by the due date and time and open properly to be considered acceptable). Papers will be graded using the Microsoft Word Reviewing tool and uploaded along with the grading rubrics to BlackBoard’s GradeCenter.

Group Project (10%)
There will be a group GivingGames project in this course which consists of a group research paper and occasional check-ins. Students will be assigned to a group and tasked with researching the ethics and effectiveness of a chosen charity; over the course of the semester, students will research their charities, then write a group analysis of that charity with a recommendation for or against it. Papers will be circulated to the whole class for evaluation of the charities.

Exams (20%)
There will be two take-home midterms and a final exam. The second midterm will be optional. Students who elect not to take the second exam will have their first score doubled. Students who do take the second exam will have both scores contribute to their grade. Exams will be a combination of short- and long-answer and essay questions. All exams will be available on BlackBoard. Those needing accommodations should provide documentation to Dr. Bezio so that appropriate adjustments can be made.
**GRADE SCALE**

The points in this course are distributed to allow for a 5% scale between each letter grade (although students can expect letter grades to be awarded for similar quality work in other Jepson courses). The course as a whole is graded out of 2,000 points.

Grades will not be “rounded.” Students must reach the threshold for each grade in order to earn that grade (an A falls between 1900 and 1999.999, for instance). Some assignments will be graded with partial points. Grades for individual assignments can be determined by dividing by the total number of points for the assignment, with 5% between each grade (an A is 95% to 99.999%, an A- 90% to 94.999%, etc.).

Grades (and comments when appropriate) will be made available to students on BlackBoard when the assignment has been graded for the whole class (both sections). Feedback (when appropriate) will be provided via pdf attachments for papers and in BlackBoard’s comment sections for smaller assignments, exams, and quizzes. Blog and participation grades will be updated at the end of the semester on BlackBoard, but students may inquire with Dr. Bezio to find out where they stand at any point in the semester.

**CLASSROOM POLICIES**

During the continued COVID-19 pandemic, students are expected to **wear face coverings over their nose and mouth (BOTH of them) at all times in the classroom.** Dr. Bezio has an autoimmune condition that increases her risk of severe illness—some of your classmates may also be in the same situation. Students are discouraged from eating or drinking during class. Please see the University’s requirements for the different stages of pandemic response and abide by them while in the classroom.

**Laptops**

Laptops are permitted in class for the purpose of facilitating discussion and take notes, including the use of Slack as appropriate. Students should **not** be using laptops to surf the internet or use social media. Please make sure all cell phones are silenced or turned off. Classes will not be recorded, although chats through Slack and on BlackBoard will remain available to students throughout the semester for repeated reference. Students are also welcome to meet with Dr. Bezio in person or on Zoom to go over any missed material with which they want assistance.

**Due Dates, Late Policies, & Honor Code**

All written work is expected on time (barring significant contingencies or accommodations, which need to be discussed with Dr. Bezio). Late papers and assignments will be penalized up to a full grade step for each 24 hours they are late (A to A-). Technical problems (computer or email) are not an acceptable excuse for lateness: back up files on Google Drive, Box, Dropbox, and/or an external jump drive, and save often. **Students are responsible for knowing how to turn in files on Blackboard and must turn in all files as .doc or .docx files (.pages, .pdf, and links to Google Docs are not acceptable formats for assignments).**
All students will receive a 24 hour extension they can cash in on any assignment. For every 24 hours a student turns in a major paper early, they can earn an additional 24 hours for a later assignment. (Note: No papers can be accepted after May 3rd at the end of the semester to meet grading deadlines.)

All assignments are expected to be the student’s original work. The Jepson School follows the provisions of the Honor System as outlined by the School of Arts and Sciences. This means that no student is to use, rely on or turn in work that was paid-for, copied, excessively summarized without citation, created in collaboration (without permission), produced by AI, or is otherwise not the original work of the student for the specific assignment (without explicit permission). The use of any of the above without explicit permission is a violation of the University Honor Code and will be treated as such.

Emergencies
If emergency circumstances inhibit a student from attending class or completing an assignment, the professor should be notified as soon as possible (preferably before class or the due date of the assignment). Extensions and make-ups are given at the discretion of the professor. Exams cannot be made up except under the most extenuating of circumstances. Students needing accommodations should speak to the professor.

During the pandemic, students are expected to make safe, healthy decisions on behalf of themselves and their classmates. Students are strongly encouraged to contact Dr. Bezio if they are experiencing symptoms of illness (COVID or otherwise) if they wish to discuss missed materials or have questions once they are recovered. Students experiencing symptoms of COVID or who have a positive test result should not come to class and should immediately contact their respective dean (Richmond or Westhampton) and student health.

COVID-19 POLICIES (OFFICIAL UR POLICY)
We are facing a challenging situation in which all of us are called on to make a good faith effort to be flexible and to make decisions in the best interest of the community, including staying home when sick. Students who are sick should stay home/in their dorm, will not be required to provide formal documentation from a health care provider, and will not be penalized for absences. However, students must:
- Notify instructors in advance of the absence if possible.
- Contact the Student Health Center if sick.
- Keep up with classwork if they are able to do so.
- Submit assignments digitally on time when possible.
- Work with their instructors to try to reschedule any missed assignments.
- Stay in close communication with their instructors.

This policy requires that faculty and instructors trust the word of their students when they say they are ill, and it requires that students report the reason for their absence truthfully. Falsely reporting a reason for an absence is an honor code violation.

Students shall not:
- Disclose, share, trade, or sell class recordings with/to any other person, organization, business, or institution; and/or
- Post/store these recordings in a location accessible by anyone other than the student, including but not limited to social media accounts.
Students must also comply with any instructions or directions from their faculty regarding the use of such recordings. Students are required to destroy any recordings that were made when they are no longer needed for the student’s academic work. Failure to abide by this policy will be a violation of the Standards of Student Conduct; such issues will be sent to the appropriate University Conduct Officer.

**FOR STUDENTS STRUGGLING TO COMPLETE WORK…**

If you have trouble getting your assignments in on time, starting your assignments at a reasonable hour, or focusing while doing your work OR if you are currently experiencing an illness or injury (or the aftereffects of one), you may want to seek support from both the Academic Skills Center and Student Disability Services, and talk to Dr. Bezio.

There are a lot of people with invisible, undiagnosed, and underdiagnosed temporary and permanent disabilities in the United States, particularly students from lower income households, communities of color, and blue collar backgrounds. Disabilities, in this context, include neurodiversity that might cause a student’s brain to work in a pattern that doesn’t mesh well with “traditional” higher education models; a physical impairment (like migraines) that occasionally causes challenges completing assignments; a mental illness (like anxiety or depression); or another condition that isn’t explicitly classified as a “learning disability” or a “visible disability.” Disabilities might also include long COVID, a concussion, a broken arm, or a number of other conditions that are temporary, but require support for a few weeks or a few months.

If you think—based on the above descriptions—that you might qualify for support from Disability Services, please contact them ASAP, even if you’ve never felt you “needed” accommodations.

The University of Richmond’s office of Disability Services strives to ensure that students with disabilities and/or temporary conditions (i.e., concussions & injuries) are provided opportunity for full participation and equal access. Students who are approved for academic accommodations must complete the following steps in order to implement their accommodations in each class:

1) Submit their Disability Accommodation Notice (DAN) to each of their professors via the Disability Services Student Portal available at this link: sl.richmond.edu/be.

2) Request a meeting with each professor to create an accommodation implementation plan. Disability Services is available to assist, as needed.

It is important to complete these steps as soon as possible because accommodations are never retroactive, and professors are permitted a reasonable amount of time for implementation. Students who are experiencing a barrier to access due to a disability and/or temporary condition are encouraged to apply for accommodations by visiting disability.richmond.edu. Disability Services can be reached at disability@richmond.edu or 804-662-500.
Jepson School of Leadership Studies

Common Syllabus Insert

Awarding of Credit
To be successful in this course, a student should expect to devote 10-14 hours each week, including class time and time spent on course-related activities.
registrar.richmond.edu/services/policies/academic-credit.html

Disability Accommodations
Students with a Disability Accommodation Notice should contact their instructors as early in the semester as possible to discuss arrangements for completing course assignments and exams.
disability.richmond.edu/

Honor System
The Jepson School supports the provisions of the Honor System. The shortened version of the honor pledge is: “I pledge that I have neither received nor given unauthorized assistance during the completion of this work.”
studentdevelopment.richmond.edu/student-handbook/honor/the-honor-code.html

Religious Observance
Students should notify their instructors within the first two weeks of classes if they will need accommodations for religious observance.
registrar.richmond.edu/planning/religiousobs.html

Addressing Microaggressions on Campus
Microaggressions are the everyday verbal, nonverbal, and environmental slights, snubs, or insults, whether intentional or unintentional, that communicate hostile, derogatory, or negative messages to target persons based solely upon their marginalized group membership. Recent research has found that, when professors do not address microaggressions in class, microaggressions foster alienation of marginalized groups. Furthermore, both students and faculty that are exposed to microaggressions more often are more likely to have depressive symptoms and negative affect (a negative view of the world). A comfortable and productive environment where meaningful learning happens can be collectively created through actions, words, or environmental cues that promote the inclusion and success of marginalized members, recognizing their embodied identity, validating their realities, resisting sexism, ableism, and racism.

The University of Richmond is committed to building an inclusive community. To this end, the Student Center for Equity and Inclusion (SCEI) was created in 2021 and offers ongoing support and assistance for a diverse student body. With this in mind, as a community member at the University of Richmond, I pledge to address microaggressions in the classroom by holding myself, other students, and faculty accountable for what is said and being receptive to criticism when perpetuating these slights, snubs, or insults.

---


5 https://inclusion.richmond.edu/
If you experience difficulties in this course, do not hesitate to consult with me. There are also other resources that can support you in your efforts to meet course requirements.

**Academic Skills Center** ([asc.richmond.edu](http://asc.richmond.edu)): Academic coaches assist students in assessing and developing their academic and life-skills (e.g., critical reading and thinking, information conceptualization, concentration, test preparation, time management, stress management, etc.). Peer tutors offer assistance in specific subject areas (e.g., calculus, chemistry, accounting, etc.) and will be available for appointments in-person and virtually. Peer tutors are listed on the ASC website. Email Roger Mancastroppa ([rmancast@richmond.edu](mailto:rmancast@richmond.edu)) and Hope Walton ([hwalton@richmond.edu](mailto:hwalton@richmond.edu)) for coaching appointments in academic and life skills.

**Boatwright Library Research Librarians:** ([library.richmond.edu/help/ask/](http://library.richmond.edu/help/ask/) or 289-8876): Research librarians help students with all steps of their research, from identifying or narrowing a topic, to locating, accessing, evaluating, and citing information resources. Librarians support students in their classes across the curriculum and provide individual appointments, class library instruction, tutorials, and research guides ([libguides.richmond.edu](http://libguides.richmond.edu)). Students can contact an individual librarian ([library.richmond.edu/help/liaison-librarians.html](http://library.richmond.edu/help/liaison-librarians.html)) or ASK a librarian for help via email ([library@richmond.edu](mailto:library@richmond.edu)), text (804-277-9ASK), or chat ([library.richmond.edu/chat.html](http://library.richmond.edu/chat.html)).

**Career Services:** ([careerservices.richmond.edu](http://careerservices.richmond.edu) or 289-8547): Can assist you in exploring your interests and abilities, choosing a major or course of study, connecting with internships and jobs, and investigating graduate and professional school options. We encourage you to schedule an appointment with a career advisor early in your time at UR.

**Counseling and Psychological Services** ([caps.richmond.edu](http://caps.richmond.edu) or 289-8119): Assists currently enrolled, full-time, degree-seeking students in improving their mental health and well-being, and in handling challenges that may impede their growth and development. Services include brief consultations, short-term counseling and psychotherapy, skills-building classes, crisis intervention, psychiatric consultation, and related services.

**Disability Services** ([disability.richmond.edu](http://disability.richmond.edu)) The Office of Disability Services works to ensure that qualified students with a disability (whether incoming or current) are provided with reasonable accommodations that enable students to participate fully in activities, programs, services and benefits provided to all students. Please let your professors know as soon as possible if you have an accommodation that requires academic coordination and planning.

**Speech Center** ([speech.richmond.edu](http://speech.richmond.edu) or 287-6409): Assists with preparation and practice in the pursuit of excellence in public expression. Recording, playback, coaching and critique sessions offered by teams of student consultants trained to assist in developing ideas, arranging key points for more effective organization, improving style and delivery, and handling multimedia aids for individual and group presentations. Remote practice sessions can be arranged; we look forward to meeting your public speaking needs.

**Writing Center** ([writing.richmond.edu](http://writing.richmond.edu) or 289-8263): Assists writers at all levels of experience, across all majors. Students can schedule appointments with trained writing consultants who offer friendly critiques of written work.
Mental Health First Aid Resources

If you or someone you care about feels overwhelmed with emotions like sadness, depression or anxiety, or like you want to harm yourself or others call 911 or one of the national crisis resources below.

National Crisis Resources

National Suicide Prevention Lifeline
1–800–273–TALK (1-800-273-8255)
This is a crisis hotline that can help with many issues, not just suicide. For example, anyone who feels sad, hopeless, or suicidal; family and friends who are concerned about a loved one; or anyone interested in mental health treatment referrals can call the Lifeline. Callers are connected with a professional nearby who will talk with them about what they are feeling or concerns for other family and friends. Call the toll-free Lifeline, 24 hours/day, 7 days/week.

Crisis Text Line
Text “MHFA” to 741741
Available 24/7, 365 days a year, this organization helps people with mental health challenges by connecting callers with trained crisis volunteers who will provide confidential advice, support, and referrals if needed.

Lifeline Crisis Chat
www.crisischat.org
Visit www.crisischat.org to chat online with crisis centers around the United States.

The Trevor Project
Call 866-488-7386 or Text “START” to 678678
https://www.thetrevorproject.org
Trained counselors available 24/7 to support youth who are in crisis, feeling suicidal, or in need of a safe and judgment free place to talk. Specializing in supporting the LGBTQI+ community.

Substance Abuse and Mental Health Services Administration’s (SAMHSA) Disaster Distress Helpline
Call 1-800-985-5990 or text TalkWithUs to 66746 to connect with a trained crisis counselor.
https://www.samhsa.gov/find-help/disaster-distress-helpline
SAMHSA’s Disaster Distress Helpline provides 24/7, 365-day-a-year crisis counseling and support to people experiencing emotional distress related to natural or human-caused disasters.

Finding a Behavioral Health Provider

The National Council for Behavioral Health
https://www.thenationalcouncil.org/providers/?region=
Search for organizations that are committed to providing mental health services to anyone in the community who needs it regardless of their ability to pay.

Substance Abuse and Mental Health Services Administration
SAMHSA provides information on mental health services and treatment centers through an online service locator. You can search by your location, whether or not they provide services for youth, payment options (private insurance, cash, or something else), languages spoken, etc.

Additional Resources for Mental Health First Aiders

Mental Health First Aid USA
https://www.mentalhealthfirstaid.org/mental-health-resources/
The Mental Health First Aid website has additional resources related to the most common mental disorders.

Child Welfare Information Gateway’s Mandatory Reporters of Child Abuse and Neglect: Summary of State Laws
www.childwelfare.gov/systemwide/laws_policies/state/index.cfm
This summary will also tell you whether you are required to report by law and specific statute information for a particular state.
COURSE SCHEDULE, LDST 250-01
Readings listed under a particular day are due that day.

Readings/Media to read/watch/listen
BlackBoard Assignments/Quizzes
Exams
GivingGames Assignments
Research Project Assignments
Discussion Assignments

UNIT I: HOW DO ARGUMENTS WORK?

Mon., Jan. 9
Welcome to Critical Thinking and Methods of Inquiry
Semester-Long Research Project

Wed., Jan. 11
Introduction to GivingGames
Thinking about Big Ideas and Why We Do Research
Reading: Badke 1-23; Craft 49-64
Assignment: BlackBoard Exercise

Fri., Jan. 13 by 11.59pm
Research Project: Five Big Ideas (Step 1)

Wed., Jan. 18—bring laptops/tablets
Digging Through the Archives (using research databases)
Reading: Badke 69-91; Turabian 89-103
Assignment: BlackBoard Sources Quiz
Research Project: One topic/question; keywords; databases (Steps 2-4)

Mon., Jan 23
Effective Altruism & the GivingGames Project
Reading: DGB 1-42, 103-127
GG Project: Have your group selected by today. (Any remaining non-groups will be grouped by Dr. Bezio.)

Wed., Jan. 25
Arguments, Part I
Reading: Warren Ch. 1 1-22, “Example 5” 48-64
Assignment: BlackBoard Exercise on Warren Chap. 1
Research Project: Step of choice
GG Project: Submit your group’s TOP THREE charity choices. Dr. Bezio will eliminate any that a) do not qualify for a donation from UR or b) duplicate with another group.
Research Project: Lists of keywords & databases (database list can be done in class)
Mon., Jan. 30
Arguments, Part II
Reading: Warren Ch. 2 1-34, “Example 8” 44-56, “Constructing Arguments” 78-83
Assignment: BlackBoard Exercise on Warren Chap. 2
GG Project: Each group **must** have a charity chosen for the project by today (if you had a choice).

Wed., Feb. 1
How to deal with logic
Reading: *UA* 141-178
Assignment: BlackBoard Exercise on UA (Logic)
Research Project: Step

Mon., Feb. 6
Arguments, Part IIIa
Reading: Warren Ch. 3 1-47
Assignment: BlackBoard Exercise on Warren Chap. 3a
UA Logic Extra Credit (optional)
GG Project: Choose sections with your group and start researching!

Wed., Feb. 8
Arguments, Part IIIb
Reading: Warren Ch. 3 58-83, 110 (starting with “Example 15”) 120
Assignment: BlackBoard Exercise on Warren Chap. 3b
Research Project: Step

Mon., Feb. 13
Arguments, Part IV (and a little bit of Ethics)
Reading: Warren Ch. 4 1-52, “Real Life” 76-79, “Constructing Arguments” 84-92
Assignment: BlackBoard Exercise Warren Chap. 4

Wed., Feb. 15
Midterm One Review
Research Project: Step

Thurs., Feb. 16-Sun., Feb. 19
BlackBoard Midterm: Between 2pm Thursday and 9am Sunday, take the midterm on BlackBoard
(open book, open note).
UNIT II: ARGUMENTS IN PRACTICE

Mon., Feb. 20
Arguments, Part V
Reading: Warren Ch. 5 1-45, “Constructing Arguments” 95-102
Assignment: BlackBoard Exercise on Warren Chap. 5

Wed., Feb. 22
Ethical Reasoning
Listen: CT Podcast Episode 1
Reading: CTAA 342-372
Research Project: Step
Assignment: Discussions assignments go into effect starting today!

Sun., Feb. 26 by 11.59pm on BlackBoard and Box Folder
GG Project: Group Paper Due (to Dr. Bezio on BlackBoard AND to the class GivingGames Box Folder to share)

Mon., Feb. 27
Implicit Bias
Listen: CT Podcast Episode 2
Reading: Blind 3-31, 94-122, 145-187
Assignment: Discussions
Assignment: https://implicit.harvard.edu/implicit/
(link on BlackBoard) - Take any test and write up a paragraph on the blog (in addition to a Discussions post/comment—this one counts toward Homework) about whether or not your results were what you expected (and what you think about that). You do not have to state which test you took (but you can if you wish).

Wed., Mar. 1
What is Right?
Listen: CT Podcast Episode 3
Reading: Flanigan 579-586; Hidalgo 1-22
Research Project: Step
Assignment: Discussions

Fri., Mar. 3 by 11.59pm on BlackBoard and in the Box Folder
GG Project: Short Rebuttal Papers (to Dr. Bezio on BlackBoard AND to the class GivingGames Box Folder to share)
Mon., Mar. 13
GG Debate & Vote Today
**GG Project:** Read GivingGames AND Rebuttal Papers from ALL groups in your class.

Weds., Mar. 15
Bias in the World
Listen: CT Podcast Episode 4
Watch: *Just Mercy* (Swank)
**GG Project:** Write up your post-GG response

Fri., Mar. 17 by 11.59pm on BlackBoard
**Research Project:** “Background” section
UNIT III: THE BIG PICTURE

Mon., Mar. 20
Fallacies & Logic in the Wild: Advertising I
Listen: CT Podcast Episode 5
Reading: Huff 13-28, 39-67, 89-101, 124-144
Assignment: Submit a favorite chart & why to Slack Discussions (in addition to Discussions posts)
Assignment: Discussions

Weds., Mar. 22
Fallacies & Logic in the Wild: Advertising II
Listen: CT Podcast Episode 6
Reading: Teays 475-519
Assignment: Submit a favorite ad & why to Slack Discussions (in addition to Discussions posts)
Assignment: Discussions

Mon., Mar. 27
Politics, Leadership, and Media: Living Room Candidate
Listen: CT Podcast Episode 7
Watch/Assignment: Selected Year (& data input) [http://www.livingroomcandidate.org/ by 10am]
Assignment: Post title & year of favorite ad and why to Slack Discussions (in addition to Discussions posts)

Weds., Mar. 29
Systems Theory
Listen: CT Podcast Episode 8
Reading: Dörner 1-35
Play: Millennium Village Simulator
Assignment: Discussions

Thurs., Mar. 30-Sun. Apr. 2
BlackBoard Optional Midterm: If you so choose, between 2pm Thursday and 9am Sunday, take the midterm on BlackBoard (open book, open note). Students who do not take the exam will have their first midterm score doubled.

Mon., Apr. 3—bring laptop/tablet
Research Project Work Day
Research Project: Work with your peer group

Weds., Apr. 5
Putting Together History
Listen: CT Podcast Episode 9
Reading: Henley (medium.com – read on Perusall)
Assignment: Discussions
Mon., Apr. 10
Storytelling and Leadership
Listen: CT Podcast Episode 10
Reading: Harvey 199-229; Bezio 1-7
Assignment: Discussions

Weds., Apr. 12
Art (Music) and Leadership
Listen: CT Podcast Episode 11
Watch: Beyoncé, “Formation”
Childish Gambino, “This is America”
Lil Nas X, “Montero”
Reading: Ford, “Beysthetics: ‘Formation’ and the Politics of Style”
Osman, “Slaying New Black Notions”
Assignment: Discussions

Mon., Apr. 17
Can Leadership Fix What We’ve Broken?
Listen: CT Podcast Episode 12
Reading: Impossible 47-55, 63-72, 169-171
Assignment: Discussions

Weds., Apr. 19
Final Exam Review & Wrap-Up

Sun., Apr. 23 by 11.59pm on BlackBoard
Research Project: Final Research Project

Fri., Apr. 28 at 9am on BlackBoard
Research Project: Reflection

Final Exam
9am April 28-10pm April 29 (class slot is “officially” 9am-12pm on April 28)
Students may choose any time slot in this window and do not need to notify Dr. Bezio in advance.
Per University policy (https://registrar.richmond.edu/planning/schedule/exam.html), students must receive written approval from the dean in order to reschedule their exam for another time.
Students needing accommodations should inform Dr. Bezio well in advance so that necessary adjustments can be made.