

Professor George R. Goethals, Jepson Hall Room 235
287-6354; ggoethal@richmond.edu

Introduction

The goal of this course is to familiarize you with the kinds of issues explored in the Jepson School of Leadership Studies. Together we study some fundamental conceptions of leadership and the human condition. Considerable emphasis is placed on examples of leaders and leadership. We read and discuss relevant works from philosophy, history, psychology, and literature, endeavoring to understand leaders and leadership in several domains, including politics, exploration, war, and social change.

A calendar listing topics and reading for each day follows. The assigned books for the course are *Founding Brothers: The Revolutionary Generation* by Joseph J. Ellis, *One Flew Over The Cuckoo's Nest* by Ken Kesey, *Bad Leadership* by Barbara Kellerman, *Endurance* by Alfred Lansing, *The Killer Angels* by Michael Shaara, *Julius Caesar* by William Shakespeare, and *Certain Trumpets* by Gary Wills. Other assigned articles and chapters are available on e-reserve. The e-reserve number each such reading is noted in parentheses at the end of assignment.

Course requirements

1. Members of the class are expected to attend each class and to participate in discussion.
2. Exams on the reading and class discussions are on Tuesday, February 11; Tuesday, March 24; and Tuesday, April 21
3. Five page papers on the reading are due on Tuesday, January 28 and Thursday, March 5
4. Quizzes testing your memory of quotes from *Julius Caesar*, Abraham Lincoln, and John F. Kennedy are given on Tuesday, February 4; Tuesday, February 25; and Tuesday, April 7.

Your course grade is determined by weighting the requirements above as follows: class participation, 20; each exam, 15; each paper, 15; each quote, 5.

Class Schedule and Readings

Monday, January 14

Introduction

Wednesday, January 16

Plato's Ideal Leader

Plato, The Allegory of the Cave, pp. 1-6. (ER9)

Wren, J. T. (2007) *Inventing Leadership: The Challenge of Democracy*. Cheltenham, UK: Edward Elgar. Prologue, pp. 1 -9; Chapter 1, The classical ideal of the leader, pp. 13-45. (ER4)

Monday, January 21

Martin Luther King and African-American Identity

King, M.L., (1963) Letter from a Birmingham Jail, pp. 1-11. (ER7)

Remnick, D., (1998) *King of the World*. New York: Random House. Chapter 16, What's In a Name, pp. 267-283; Epilogue, Old Men by the Fire, pp. 285-306. (ER6)

Wills, G. (1994). *Certain Trumpets: The Nature of Leadership*. New York: Touchstone. Introduction, pp. 9-22. Chapter 14, Rhetorical, Martin Luther King, Jr., pp. 211-226.

Wednesday, January 23

Moral Development and Self-Control

Baumeister, R. F., Vohs, K.D., & Tice, D.M. (2007). The Strength Model of Self-Control. *Current Directions in Psychological Science*, 16, 351-355.

Brown, R. (1965). *Social Psychology*, New York: Free Press. Chapter 8, The Acquisition of Morality, pp. 350-417. (ER11)

Kohlberg, L. (1977) Moral Development: A Review of a Theory, pp. 53-59. (ER8)

Monday, January 28 – First Paper Due**Beyond Freedom and Dignity**

Skinner, B.F. (1971). *Beyond Freedom and Dignity*, New York: Knopf. Chapter 1, A Technology of Behavior; Chapter 2, Freedom; Chapter 3, Dignity; Chapter 4, Punishment, pp. 1-77.

Wednesday, January 30**Julius Caesar, Part 1**

Shakespeare, W. *Julius Caesar*, Acts I and II.

Monday, February 4 – Quote Quiz 1**Julius Caesar, Part 2**

Shakespeare, W. *Julius Caesar*, Acts III, IV and V.

Wednesday, February 6**Certain Trumpets**

Wills, G. (1994). *Certain Trumpets: The Nature of Leadership*. New York: Touchstone. Chapter 1, Electoral, Franklin Roosevelt, pp. 23-38; Chapter 2, Radical, Harriet Tubman, 39-52; Chapter 3, Reform, Eleanor Roosevelt, pp. 53-69; Chapter 4, Diplomatic, Andrew Young, 70-84.

Monday, February 11**First Exam****Wednesday, February 13****Founding Brothers, 1**

Ellis, J.J. (2000). *Founding Brothers: The Revolutionary Generation*. New York: Knopf. Preface, The Generation, pp. 3-19; Chapter 1, The Duel, pp. 20-47; Chapter 2, The Dinner, pp. 48-80.

Monday, February 18**Founding Brothers, 2**

Ellis, J.J. (2000). *Founding Brothers: The Revolutionary Generation*. New York: Knopf. Chapter 3, The Silence, pp. 81-119; Chapter 4, The Farewell, Chapter 5, pp. 120-161.

Wednesday, February 20**Founding Brothers, 3**

Ellis, J.J. (2000). *Founding Brothers: The Revolutionary Generation*. New York: Knopf. Chapter 5, The Collaborators, pp. 162-205; Chapter 6, The Friendship, pp. 206-248.

Monday, February 25 – Quote Quiz 2**The Rhetoric of Abraham Lincoln**

Foote, S. *The Civil War, A Narrative, Fort Sumter to Perryville*. New York: Random House, pp. 799-810. (ER3)

Lincoln, A. First Inaugural Address, 1861. (ER1)

Lincoln, A. Second Inaugural Address, 1865.

Wednesday, February 27**The Killer Angels, 1**

Shaara, M. (1974). *The Killer Angels*. New York: Ballantine. To The Reader, Foreward, Monday, June 29, 1863; Wednesday, July 1, 1863, The First Day.

Monday, March 3**The Killer Angels, 2**

Shaara, M. (1974). *The Killer Angels*. New York: Ballantine. Thursday, July 2, 1863, The Second Day; Friday, July 3, 1863; Afterword.

Wednesday, March 5 – Second Paper Due**A Visit With Carl W. Vogt****Spring Vacation, March 7 – 17****Monday, March 17****Bad Leadership, 1**

Kellerman, B. (2004) *Bad Leadership*. Boston: Harvard Business School. Part One, The Bad Side, pp. 3-48; Chapter Six, Intemperate, pp. 95-117.

Wednesday, March 19**Bad Leadership, 2**

Kellerman, B. (2004) *Bad Leadership*. Boston: Harvard Business School. Chapter Five, Rigid, pp. 75-94; Chapter Eight, Corrupt, pp. 147-168.; Chapter Nine, Insular, pp. 169-190.

Monday, March 24**Second Exam****Wednesday, March 26****Endurance, 1**

Lansing, A. (1959; 2000 edition) *Endurance*. New York: Carroll & Graf. Parts I and II, pp. 3-112.

Monday, March 31**Endurance, 2**

Lansing, A. (1959; 2000 edition) *Endurance*. New York: Carroll & Graf. Parts III, IV and V, pp. 115-219.

Wednesday, April 2**Endurance, 3**

Lansing, A. (1959; 2000 edition) *Endurance*. New York: Carroll & Graf. Parts VI and VII, pp. 223-274.

Monday, April 7**The Rhetoric of John F. Kennedy – Quote Quiz 3**

Frost, R. The Road Not Taken. (ER 10)

Kennedy, J.F. Remarks at Amherst College, October 26, 1963. (ER 5)

Wednesday, April 9**One Flew Over the Cuckoo's Nest, 1**

Kesey, K. (1962). *One Flew Over the Cuckoo's Nest*. New York: Viking. Part 1.

Monday, April 14**One Flew Over the Cuckoo's Nest, 2**

Kesey, K. (1962). *One Flew Over the Cuckoo's Nest*. New York: Viking. Parts 2 and 3.

Wednesday, April 16**One Flew Over the Cuckoo's Nest, 2**

Kesey, K. (1962). *One Flew Over the Cuckoo's Nest*. New York: Viking. Part 4.

Monday, April 21**Third Exam****Wednesday, April 23 -- Review and Conclusion**